

Mission Statement and Performance Measurements

Name of Public Authority: Elmira Heights Urban Renewal Agency

Mission Statement: To promote the sound growth and development of the Village of Elmira Heights by correcting blighted and deteriorated areas by clearing, re-planning, reconstructing, redeveloping and rehabilitating through public and private improvement programs and by the encouragement of participation in such programs by private enterprise.

Date Adopted: December 7, 2010

List of Performance Goals:

The objective of the Corporation is the development and renovation of the Village of Elmira Heights through the administration of grants. Success is measured by the number of projects assisted by the Corporation which results in a mix of commercial, professional, public and community services for the Village.

Additional questions:

- 1.) Have the board members acknowledged that they have read and understood the mission of the public authority?

Response: Yes.

- 2.) Who has the power to appoint the management of the public authority?

Response: Pursuant to the Agency's enabling legislation the Board is comprised of Village of Elmira Heights officials serving in an ex-officio capacity. Pursuant to the powers of the agency contained in Article 15-A of the General Municipal Law, the Board may hire staff.

- 3.) If the Board appoints management, do you have a policy you follow when appointing the management of the public authority?

Response: Pursuant to the Corporation's By-Laws, the Board has the authority to appoint a chief executive officer and a chief financial officer.

- 4.) Briefly describe the role of the Board and the role of management in the implementation of the mission.

Response: The Board provides policy direction in light of the Authority's mission and legislative directive, approves and keeps current all policies and by-laws, allocates resources, approves all actions of the authority, provides direct oversight

of management, oversees all operations, makes policy and personnel decisions, and sets goals and prioritize initiatives. Management undertakes the day-to-day operations, carries out policies, and keeps the board informed of its actions, issues of concern and potential risks and liabilities.

- 5.) Has the Board acknowledged that they have read and understood the responses to each of these questions?

Response: Yes.